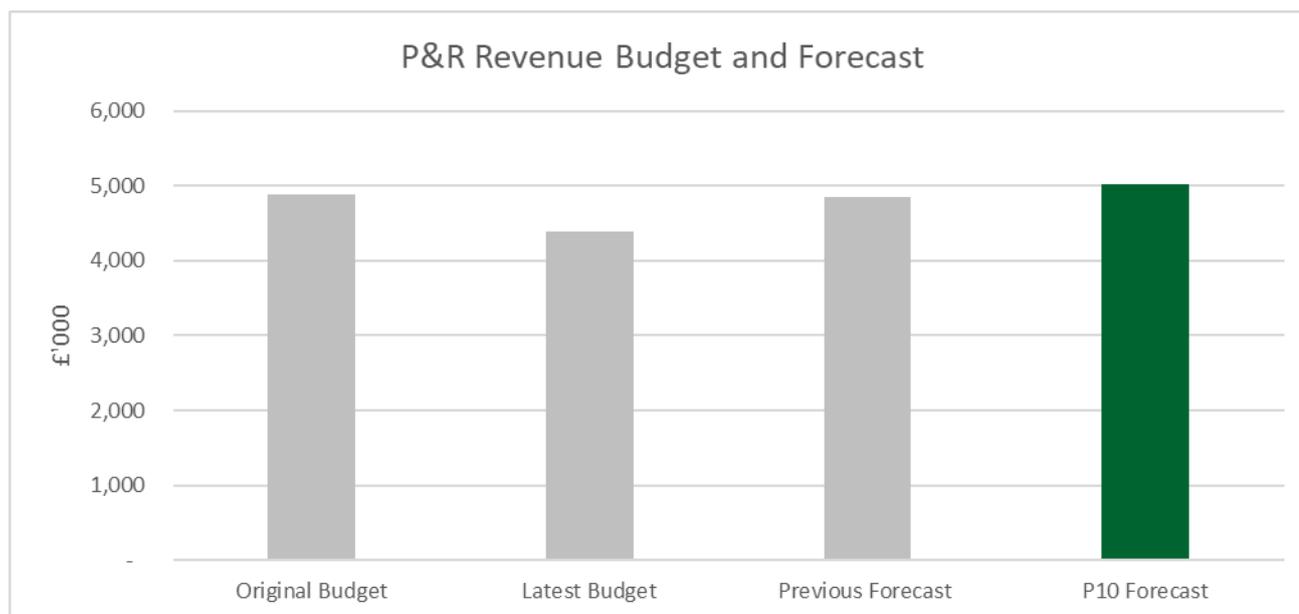


Policy and Resources Committee Detailed Monitoring Report

- This appendix sets out the detailed financial monitoring position for budgets within the scope of the Policy and Resources (P&R) Committee for the 2025/26 financial year. The forecast is based on the position as at Period 10 which covers the period from 1 December 2025 to 31 January 2026.

Revenue

- The previous forecast reported at Period 8 was net expenditure of £4.845m. This was a variation to budget of (£0.134m). The latest forecast position at Period 10 is £5.015m. This is an unfavourable variance of £0.170m. The detailed revenue budgets and MTFP forecast is set out in Annex A.



Service Area	Original Budget £000	Original Budget Plus 2024/25 Carry Forwards		Latest Budget £000	Previous Forecast £000	Latest Forecast £000	Variation to Previous Forecast £000	Variation to Latest Budget £000
		£000	£000					
Resources and Leader	6,948		7,010	6,717	7,167	7,141	(26)	423
Garages and Shops	(1,372)		(1,372)	(1,369)	(1,369)	(1,277)	92	92
Investment Properties	(982)		(982)	(1,017)	(1,017)	(1,017)	0	0
Vacancy Provision	(180)		(180)	0	0	0	0	0
Salary Contingency	472		697	64	64	168	105	105
Total	4,885		5,172	4,395	4,845	5,015	170	620

- Annex B sets out the main variations to budget.

Income Streams

- The key income streams are detailed in Annex E. All are currently on target to achieve budget income levels in 2025/26.

Capital Investment Programme

- The latest capital investment budget for 2025/26 is £18.259m. A variation of (£0.080m) is reported.
- Detailed Capital budgets and explanation of key variations are set out in Annex C and Annex D respectively.

Staff Vacancy Monitoring

7. A major risk of non-delivery of service is where key staff leave the Council's employ and there is a delay or difficulty in recruiting suitable candidates to fill the vacant post.
8. The following table sets out the vacancies by service as at 31 January 2026.

Department	Job Title	Comments	Total
Revenues & Benefits	Data Analysis Officer	Recently advertised	1.00
	Appeals and Complaints Officer	Recently advertised	1.00
	Service Delivery Manager	Not currently advertised	1.00
Legal & Committee	Associate Director, Legal, Democratic Service & Monitoring Officer	Not currently advertised	1.00
	Deputy Chief Legal Officer (Litigation and Licencing)	Covered by interim	1.00
Strategy & Partnerships	Resilience & Risk Officer	Currently advertised	1.00
Finance	Head of Finance	Covered by interim	1.00
Property Services	Building Surveyor	Currently advertised	1.00
Customer Service Centre	Apprentice Customer Service Centre Representative	Currently advertised	1.00
	Customer Service Centre Representative	Recently advertised	1.00
Total Policy & Resources			10.00

Annex A
P&R Committee Medium Term Revenue Budget Service

Policy & Resources											
Resources	Original Budget 2025/26	Original Budget Plus 2024/25 Carry Forwards	Latest Budget 2025/26	Previous Forecast 2025/26	Spend to Date	Latest Forecast 2025/26	Variance @ P10	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Officer Comments
	£	£	£	£	£	£	£	£	£	£	
Corporate Management	341,741	341,741	341,741	458,689	297,601	458,689	0	341,741	341,741	341,741	Budget currently forecast to be spent
Major Incident Planning	118,836	118,836	122,531	122,531	102,209	122,531	0	122,418	122,418	122,418	Budget currently forecast to be spent
UK Shared Prosperity Fund	0	0	0	0	(109,115)	0	0	0	0	0	
West Herts Crematorium	0	0	0	0	2,555,695	0	0	0	0	0	All spend will be recharged to West Herts Crematorium
Miscellaneous Income & Expend	(1,224,500)	(1,224,500)	(1,846,200)	(1,519,610)	(747,623)	(1,519,610)	0	(1,555,686)	(1,249,910)	(1,249,910)	Budget currently forecast to be spent
Non Distributed Costs	59,000	59,000	59,000	59,000	3,470	59,000	0	5,000	5,000	5,000	Budget currently forecast to be spent
Director Of Finance	140,418	140,418	145,963	145,963	139,274	145,963	0	142,985	142,985	142,985	Budget currently forecast to be spent
Learning and Development	0	0	87,040	87,040	64,258	87,040	0	83,840	83,840	83,840	Budget currently forecast to be spent
Miscellaneous Properties	(76,958)	(76,958)	(65,517)	(60,517)	(78,383)	(52,517)	8,000	(80,500)	(80,500)	(80,500)	Full budget will not be met on Rent Building of £20,000 due to a previous tenant being in liquidation, offset by increased income on Rent Land of £12,000
Office Services	190,810	190,810	186,910	204,910	162,824	204,910	0	204,910	204,910	204,910	Budget currently forecast to be spent
Asset Management - Property Services	971,951	971,951	978,589	978,589	633,923	978,589	0	935,499	928,681	931,875	Budget currently forecast to be spent
Finance Services	454,868	454,868	530,577	530,577	585,085	539,507	8,930	521,360	523,750	526,194	Increased budget required for Professional Fees - Consultancy of £2,500 arising from a model to support fair funding assumptions, £5,600 for increased costs of software and £13,165 for subscriptions to support financial processes, offset by increased income of £12,335 due to extra recharge to Watford Borough Council, through the shared service model
Council Tax Collection	348,753	348,753	316,257	316,257	351,336	316,257	0	319,843	322,000	323,698	Budget currently forecast to be spent
Benefits & Allowances	723,791	723,791	723,521	723,521	805,033	723,521	0	714,180	719,752	724,276	Budget currently forecast to be spent
NNDR	62,213	62,213	68,405	68,405	24,144	68,405	0	67,730	67,730	67,730	Budget currently forecast to be spent
Revs & Bens Management	43,659	43,659	48,526	48,526	46,699	48,526	0	47,800	47,800	47,800	Budget currently forecast to be spent
Fraud	90,706	90,706	60,022	60,022	59,555	60,022	0	58,571	58,571	58,571	Budget currently forecast to be spent
Garages & Shops Maintenance	(1,372,320)	(1,372,320)	(1,368,580)	(1,368,580)	(1,070,842)	(1,276,580)	92,000	(1,411,870)	(1,411,870)	(1,411,870)	Full budget will not be met on Rent-Garages £72,000 due to the condition of some garages which have not been able to be tenanted this financial year and Rent-Shops of £20,000
Chief Executive	200,340	259,653	265,923	265,923	201,017	265,923	0	203,999	203,999	203,999	Budget currently forecast to be spent

P&R Committee Medium Term Revenue Budget Service cont.

Resources	Original Budget 2025/26	Original Budget Plus 2024/25 Carry Forwards	Latest Budget 2025/26	Previous Forecast 2025/26	Spend to Date	Latest Forecast 2025/26	Variance @ P10	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Officer Comments
	£	£	£	£	£	£	£	£	£	£	
Investment Properties	(982,225)	(982,225)	(1,017,356)	(1,017,356)	(1,045,338)	(1,017,356)	0	(1,082,885)	(1,002,305)	(1,002,305)	Budget currently forecast to be spent
Performance Mgt & Scrutiny	79,684	79,684	86,336	86,336	72,228	86,336	0	87,813	87,813	87,813	Budget currently forecast to be spent
Debt Recovery	236,156	236,156	286,282	286,282	275,391	286,282	0	181,915	181,915	181,915	Budget currently forecast to be spent
Associate Director Corporate, Customer & Community	118,697	118,697	128,365	128,365	106,009	128,365	0	121,046	121,046	121,046	Budget currently forecast to be spent
Local Government Reorganisation	0	0	0	0	30,600	0	0	0	0	0	Budget currently forecast to be spent
Three Rivers House	340,898	340,898	322,803	320,503	237,603	320,503	0	320,503	320,503	320,503	Budget currently forecast to be spent
Basing House	(10,140)	(10,140)	(8,496)	(23,119)	(22,825)	(23,119)	0	(8,496)	(8,496)	(8,496)	Budget currently forecast to be spent
Oxhey Drive	10,250	10,250	10,250	10,250	9,386	10,250	0	10,250	10,250	10,250	Budget currently forecast to be spent
Wimbledon	(500,000)	(500,000)	(500,000)	(500,000)	(747,119)	(500,000)	0	(500,000)	(500,000)	(500,000)	Budget currently forecast to be spent
Officers' Standby	6,140	6,140	6,140	6,140	6,140	6,140	0	6,140	6,140	6,140	Budget currently forecast to be spent
Vacancy Provision	(180,000)	(180,000)	0	0	0	0	0	(180,000)	(180,000)	(180,000)	Vacancy Saving Achieved
Finance Client	15,998	15,998	33,049	33,049	42,259	35,144	2,095	32,916	32,916	32,916	Increased software costs of £4,190 due to the new treasury system, offset by increased income of £2,095 due to extra recharge to Watford Borough Council, through the shared service model
Business App Maintenance	257,875	257,875	257,875	257,875	244,535	257,875	0	284,960	284,960	284,960	Budget currently forecast to be spent
ICT Client	862,308	862,308	862,308	862,308	643,786	862,308	0	863,443	864,577	864,577	Budget currently forecast to be spent
Internal Audit Client	55,968	55,968	55,968	55,968	59,670	55,968	0	55,968	55,968	55,968	Budget currently forecast to be spent
Council Tax Client	(126,879)	(126,879)	(126,879)	(126,879)	(1,150)	(126,879)	0	(126,879)	(126,879)	(126,879)	Budget currently forecast to be spent
Benefits Client	(470,660)	(470,660)	(470,660)	(470,660)	2,022,109	(470,660)	0	(470,660)	(470,660)	(470,660)	This holds the housing benefits payments and recovery from DWP and further grants from DWP relating to the provision of benefits. There is timing difference between payments made to claimants and income received from Government.
Nndr Cost Of Collection	(107,090)	(107,090)	(107,090)	(107,090)	50	(107,090)	0	(107,090)	(107,090)	(107,090)	This is received at year end
Fraud Client	2,690	2,690	0	0	0	0	0	0	0	0	Budget currently forecast to be spent
Insurances	542,520	542,520	642,520	642,520	542,018	642,520	0	642,520	642,520	642,520	Budget currently forecast to be spent
Debt Recovery Client Acc	(6,140)	(6,140)	(6,140)	(6,140)	(525)	(6,140)	0	(6,140)	(6,140)	(6,140)	Budget currently forecast to be spent
Benefits New Burden	0	0	0	0	(38,059)	0	0	0	0	0	Budget currently forecast to be spent
Benefits DHP	0	0	0	0	(42,563)	0	0	0	0	0	Actioned at year end
Benefits Non Hra	1,020	1,020	1,020	1,020	(238,512)	1,020	0	1,020	1,020	1,020	Actioned at year end
HR Client	375,171	375,171	298,331	298,331	240,724	298,331	0	299,552	300,763	300,763	Budget currently forecast to be spent
Contingency	471,651	696,651	63,514	63,514	0	168,328	104,814	750,190	1,131,439	1,530,157	Budget Virement from Housing Service Needs to Salary Contingency due to the use of Homelessness Prevention grant
Total	2,067,200	2,351,513	1,472,848	1,922,463	6,422,578	2,138,302	215,839	1,897,906	2,671,157	3,081,735	

P&R Committee Medium Term Revenue Budget Service cont.

Leader	Original Budget 2025/26	Original Budget Plus 2024/25 Carry Forwards	Latest Budget 2025/26	Previous Forecast 2025/26	Spend to Date	Latest Forecast 2025/26	Variance @ P10	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Officer Comments
	£	£	£	£	£	£	£	£	£	£	
Register Of Electors	36,800	36,800	36,800	36,800	34,605	36,800	0	38,224	38,224	38,224	Budget currently forecast to be spent
District Elections	76,320	76,320	76,320	76,320	11,831	5,635	(70,685)	76,388	76,388	76,388	Full Election Costs budget not required this financial year. Budget virements of £1,325 to Democratic Representation, £17,520 to Elections and Electoral Registration and £14,592 to County Elections
Customer Service Centre	1,014,348	1,014,348	1,008,076	1,008,076	826,638	1,008,076	0	1,038,126	1,044,732	1,046,094	Budget currently forecast to be spent
Democratic Representation	341,951	341,951	361,901	361,901	299,515	363,226	1,325	355,296	355,296	355,296	Budget virement from District Elections to cover increased Local Area Forum costs
Customer Contact Programme	68,453	68,453	97,503	97,503	76,037	88,503	(9,000)	97,503	97,503	97,503	Full Software-Licences budget not required this financial year
Head Of Communications, Customer and Culture	103,464	103,464	106,799	106,799	88,999	106,799	0	105,197	105,197	105,197	Budget currently forecast to be spent
Communication	378,971	382,171	351,697	351,697	298,304	351,697	0	403,030	403,698	404,379	Budget currently forecast to be spent
Legal Practice	457,870	457,870	552,425	552,425	463,018	552,425	0	482,664	488,751	494,199	Budget currently forecast to be spent
Committee Administration	185,754	185,754	183,779	183,779	118,429	184,599	820	181,427	183,224	185,020	Increased budget required for printing and stationery due to increased cost of printing agendas
Elections & Electoral Regn	153,595	153,595	146,794	146,794	139,464	164,314	17,520	150,978	152,775	154,571	Budget Virement from District Elections to cover Postal vote renewal, Modern Polling and increased cost of law subscriptions
Parish Elections	0	0	0	0	327	0	0	0	0	0	Budget currently forecast to be spent
County Elections	0	0	0	0	14,592	14,592	14,592	0	0	0	Budget virement from District elections to cover additional costs of County Council elections not covered by Hertfordshire County Council
Parliamentary Elections	0	0	0	0	47,087	0	0	0	0	0	July 2024 election claim with Cabinet Office
Referendums	0	0	0	0	(396)	0	0	0	0	0	Awaiting final invoice for recent Neighbourhood Planning Referendum
Police Commissioner Election	0	0	0	0	0	0	0	0	0	0	
Total	2,817,526	2,820,726	2,922,094	2,922,094	2,418,450	2,876,666	(45,428)	2,928,833	2,945,788	2,956,871	
Total Policy and Resources	4,884,726	5,172,239	4,394,942	4,844,557	8,841,027	5,014,968	170,411	4,826,739	5,616,945	6,038,606	

Annex B

P&R Committee Explanations of revenue supplementary estimates, variances to be managed and virements reported this Period

Variances to be managed

Policy and Resources			
Leader	Main Group Heading	Details of Outturn Variances to Latest Approved Budget	2025/26 £
District Elections	Supplies and Services	Full Election Costs budget not required this financial year	(37,248)
Customer Contact Programme	Supplies and Services	Full Software-Licences budget not required this financial year	(9,000)
Committee Administration	Supplies and Services	Increased budget required for printing and stationery due to increased cost of printing agendas	820
Total			(45,428)
Resources			
Resources	Main Group Heading	Details of Outturn Variances to Latest Approved Budget	2025/26 £
Miscellaneous Properties	Income	Full budget will not be met on Rent Building of £20,000 due to a previous tenant being in liquidation, offset by increased income on Rent Land of £12,000	8,000
Finance Services	Supplies and Services	Increased budget required for Professional Fees - Consultancy of £2,500 arising from a model to support fair funding assumptions, £5,600 for increased costs of software and £13,165 for subscriptions to support financial processes	21,265
	Income	Increased income due to extra recharge to Watford Borough Council, through the shared service model	(12,335)
Garages & Shops Maintenance	Income	Full budget will not be met on Rent-Garages £72,000 due to the condition of some garages which have not been able to be tenanted this financial year and Rent-Shops of £20,000	92,000
Finance Client	Supplies and Services	Increased software costs due to the new treasury system	4,190
	Income	Increased income due to extra recharge to Watford Borough Council, through the shared service model	(2,095)
Total			111,025
Total Policy and Resources			65,597

Virements

Policy and Resources			
Leader	Main Group Heading	Details of Outturn Variances to Latest Approved Budget	0
District Elections	Supplies and Services	Budget virements of £1,325 to Democratic Representation, £17,520 to Elections and Electoral Registration and £14,592 to County Elections	(33,437)
Democratic Representation	Supplies and Services	Budget virement from District Elections to cover increased Local Area Forum costs	1,325
Elections & Electoral Regn	Supplies and Services	Budget Virement from District Elections to cover Postal vote renewal, Modern Polling and increased cost of law subscriptions	17,520
County Elections	Supplies and Services	Budget virement from District elections to cover additional costs of County Council elections not covered by Hertfordshire County council	14,592
Total			0
Resources	Main Group Heading	Details of Outturn Variances to Latest Approved Budget	2025/26 £
Contingency	Employees	Budget Virement from Housing Service Needs to Salary Contingency due to the use of Homelessness Prevention grant	104,814
Total			104,814
Total Policy and Resources			104,814

*Budget virements across the council net to zero. Included in the virements listed above is a virement from General Public Services and Community Engagement Committee.

Annex C
P&R Medium term capital investment programme

Policy and Resources																			
Leader and Resources	Original Budget 2025/26	Original Budgets Plus 2024/25 Rephasing	Latest Budget 2025/26	P10 Spend to Date	Forecast Outturn 2025/26	Variance	Latest Budget 2026/27	Proposed 2026/27	Variance	Latest Budget 2027/28	Proposed 2027/28	Variance	Latest Budget 2028/29	Proposed 2028/29	Variance	Comments			
	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£				
Professional Fees-Internal	157,590	157,590	0	0	0	0	0	0	0	0	0	0	0	0	0	0			
Election Equipment	6,000	6,000	7,560	7,560	7,560	0	4,440	4,440	0	6,000	6,000	0	6,000	6,000	0	0	Budget is fully spent		
Members' IT Equipment	0	0	0	0	0	0	48,780	48,780	0	0	0	0	0	0	0	0	0	No budget for 2025/26. Councillor Laptop refresh due in 2026/27	
Rickmansworth Work Hub	0	3,200	3,200	0	0	(3,200)	0	3,200	3,200	0	0	0	0	0	0	0	0	£3,200 rephased into 2026/27 due to Fire Door replacement delayed until 2026/27	
ICT-Managed Project Costs	60,000	188,471	157,354	0	157,354	0	60,000	60,000	0	60,000	60,000	0	60,000	60,000	0	0	0	Budget is currently forecast to be spent	
ShS-Hardware Replace Prog	40,000	40,000	40,000	0	0	(40,000)	40,000	80,000	40,000	40,000	40,000	0	40,000	40,000	0	0	0	Budget rephased into 2026/27 as replacement programme has completed	
Garage Improvements	150,000	178,538	128,538	44,597	128,538	0	200,000	200,000	0	150,000	150,000	0	150,000	150,000	0	0	0	Budget is currently forecast to be spent	
ICT Website Development	0	11,000	11,000	975	11,000	0	0	0	0	0	0	0	0	0	0	0	0	Budget is currently forecast to be spent	
ICT Hardware Replacement Prog	45,000	169,824	200,941	200,941	200,941	0	45,000	45,000	0	45,000	45,000	0	45,000	45,000	0	0	0	Budget is fully spent	
TRH Whole Life Costing	270,000	406,949	406,949	176,040	346,949	(60,000)	170,000	230,000	60,000	170,000	170,000	0	170,000	170,000	0	0	0	Rephase £60K into 2026/27 to support works to facilitate the ground floor letting to the NHS - awaiting planning approval so will not be carried out until 2026/27	
Basing House-Whole Life Costing	67,914	67,914	7,914	1,000	1,000	(6,914)	60,000	66,914	6,914	60,000	60,000	0	60,000	60,000	0	0	0	£6,914 rephased into 2026/27 for Fire door replacement which will not now happen until 2026/27	
Business Application Upgrade	90,000	130,000	130,000	14,151	130,000	0	90,000	90,000	0	90,000	90,000	0	90,000	90,000	0	0	0	Budget is currently forecast to be spent	
Temporary Accommodation - All Sites	0	0	60,000	12,486	60,000	0	0	0	0	0	0	0	0	0	0	0	0	Budget is currently forecast to be spent. Awaiting instruction from Watford Community Housing Trust (WCHT) for works to Lincoln Drive	
Three Rivers House Transformation	0	12,412	12,412	0	42,142	29,730	0	0	0	0	0	0	0	0	0	0	0	Budget increase of £29,730 required for the implementation of the Auditel system in the Penn Chamber	
Sub-total Leader and Resources	886,504	1,371,898	1,165,868	457,750	1,085,484	(80,384)	718,220	828,334	110,114	621,000	621,000	0	621,000	621,000	0	0	0		
Major Projects																			
Major Projects	Original Budget 2025/26	Original Budgets Plus 2024/25 Rephasing	Latest Budget 2025/26	P10 Spend to Date	Forecast Outturn 2025/26	Variance	Latest Budget 2026/27	Proposed 2026/27	Variance	Latest Budget 2027/28	Proposed 2027/28	Variance	Latest Budget 2028/29	Proposed 2028/29	Variance	Comments			
	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£				
South Oxhey Parking	500,000	500,000	500,000	0	500,000	0	0	0	0	0	0	0	0	0	0	0	0	0	Dependant on the recommendation identified as part of the parking study which is due to take place in Spring 2026, there may be a need to rephase this budget into 2026/27.
Local Authority Housing Fund	0	5,720,103	16,674,103	66,300	16,674,103	0	2,250,000	2,250,000	0	0	0	0	0	0	0	0	0	0	Acquisition of properties ongoing, there may be a need to rephase some of this budget into 2026/27
Sub-total Major Projects	500,000	6,220,103	17,174,103	66,300	17,174,103	0	2,250,000	2,250,000	0	0	0	0	0	0	0	0	0	0	
Total Policy and Resources	1,386,504	7,592,001	18,339,971	524,050	18,259,587	(80,384)	2,968,220	3,078,334	110,114	621,000	621,000	0	621,000	621,000	0	0	0	0	

Annex D**P&R Explanations of capital variances reported this Period**

Description	Details of Outturn Variances to Latest Approved Budget	2025/26 £	2026/27 £
Policy and Resources			
Rickmansworth Work Hub	£3,200 rephased into 2026/27 due to Fire Door replacement delayed until 2026/27	(3,200)	3,200
ShS-Hardware Replace Prog	Budget rephased into 2026/27 as replacement programme has completed	(40,000)	40,000
TRH Whole Life Costing	Rephase £60K into 2026/27 to support works to facilitate the ground floor letting to the NHS - awaiting planning approval so will not be carried out until 2026/27	(60,000)	60,000
Basing House-Whole Life Costing	£6,914 rephased into 2026/27 for Fire door replacement which will not now happen until 2026/27	(6,914)	6,914
Three Rivers House Transformation	Budget increase of £29,730 required for the implementation of the Auditel system in the Penn Chamber	29,730	0
Total Policy and Resources		(80,384)	110,114

Annex E
P&R Key Income Streams

Garages and Shops

Garages	Month	2022/23		2023/24		2024/25		2025/26	
		£	Volume	£	Volume	£	Volume	£	Volume
Rent									
	April	(76,062)	17%	(79,962)	18%	(84,907)	8%	(89,801)	8%
	May	(74,883)	17%	(70,669)	16%	(90,903)	7%	(92,049)	8%
	June	(75,841)	16%	(80,973)	16%	(89,983)	8%	(92,909)	8%
	July	(76,597)	16%	(82,085)	14%	(94,267)	8%	(92,738)	7%
	August	(72,188)	16%	(81,588)	14%	(89,655)	7%	(90,563)	8%
	September	(74,631)	16%	(81,247)	14%	(90,008)	7%	(93,490)	7%
	October	(75,002)	16%	(82,104)	14%	(93,797)	6%	(91,070)	6%
	November	(73,282)	15%	(80,289)	14%	(89,644)	7%	(93,057)	6%
	December	(74,000)	16%	(82,367)	11%	(90,244)	7%	(93,561)	7%
	January	(75,231)	16%	(80,210)	9%	(91,618)	6%	(92,461)	7%
	February	(74,914)	18%	(81,581)	9%	(90,863)	7%		
	March	(72,721)	17%	(80,968)	8%	(92,504)	7%		
	Total	(895,352)		(964,043)		(1,088,393)		(921,699)	

Comments: The original budget for 2025/26 is £1,180,120. There are currently 1,050 rentable garages. The void percentage is based on the rentable stock only.

Shops	Month	2022/23		2023/24		2024/25		2025/26	
		£	Volume	£	Volume	£	Volume	£	Volume
Rent									
	April	(46,495)	n/a	(39,495)	n/a	(35,353)	n/a	(24,727)	n/a
	May	0	n/a	0	n/a	0	n/a	0	n/a
	June	(37,853)	n/a	(37,853)	n/a	(37,463)	n/a	(37,853)	n/a
	July	(8,250)	n/a	(8,250)	n/a	(4,890)	n/a	(3,190)	n/a
	August	0	n/a	0	n/a	0	n/a	0	n/a
	September	(38,244)	n/a	(31,244)	n/a	(37,870)	n/a	(36,458)	n/a
	October	(8,250)	n/a	(14,773)	n/a	(4,500)	n/a	(6,015)	n/a
	November	0	n/a	0	n/a	0	n/a	0	n/a
	December	(37,853)	n/a	(37,853)	n/a	(40,376)	n/a	(36,440)	n/a
	January	(8,250)	n/a	(8,250)	n/a	(21,750)	n/a	(30,852)	n/a
	February	0	n/a	0	n/a	2,915	n/a		
	March	(7,000)	n/a	(7,017)	n/a	(49,017)	n/a		
	Total	(192,195)		(184,735)	0	(228,303)	0	(175,535)	0

Comments: The original 2025/26 budget is £210,000. There are 20 shops in the district which are predominantly let as self repairing leases. Each shop rent is negotiated at the best market rate taking into consideration local factors regarding usage, availability, affordability and community benefit.